Diagnostic Tool for School and District Effectiveness Self-Assessment Document



Name of principal:	Michele Liguori-Alampi					
Name/number of school:	James P. B. Duffy School 12					
School address:	Jefferson Campus 1 Edgerton Park Rochester, NY 14608					
School telephone number:	585-461-3280 Principal's direct phone number: 585-490-2233					
Principal's e-mail:	Michele.liguori-alampi@rcsdk12.org					

A Message to School/District Leaders:

The purpose of the New York State Education Department (NYSED) school review focused on the DTSDE is to provide all New York State (NYS) stakeholders currently involved in school and/or district evaluation cogent messages around school improvement and highly effective educational practices. We also encourage interested school and district communities looking to assess the state of a school and/or the district's effectiveness in supporting the school to use the DTSDE as a self-assessment tool. Our thinking is that the more the NYS educational community engages in common practices and uses common language to evaluate and describe effective schools, the more readily we, as an educational community, will be able to provide high-quality seats to all students in our state.

In addition, the school review process supports continuous improvement by raising expectations and setting the standards of effectiveness expected by schools, providing a challenge and motivation to act where improvement is needed, and promoting rigor in the way schools evaluate their own performance thus enhancing their capacity to improve.

School reviews have the strongest impact on school improvement when the school understands the evidence and findings that have led to the judgments and recommendations, and with this in mind, we encourage you to be actively engaged with the review process.

Guidance

The DTSDE self-assessment documents give the school the opportunity to clearly articulate the strategies, practices and accomplishments that should be noted and considered by the NYSED review team when conducting the school review. Schools should use the self-assessment task as an opportunity to reflect on the rubric and honestly consider areas for sustainability and improvement so that the school review process can be a collaborative effort. The School information sheet and the narrative describing the school's top priorities will be added to the final report. The DTSDE self-assessment document should be completed and returned four weeks (28 days) prior to the scheduled review.

Completing This Form

- ✓ Before completing this form, we suggest you take a moment and peruse the DTSDE rubric. In your review of the rubric, be sure to look at the impact statements for each SOP. After examining the rubric, take a look at the following documents, which are available online:
 - Tenets Big Ideas
 - Sub-Statements Big Ideas
 - Mental Model of Statement Interdependence
 - Visit the DTSDE Learning Lab, self-assessment session under the School Leadership Series, for additional guidance
- Discuss your interpretation of the rubric and support documents with your school community to establish a common understanding of what is stated in the documents.
- As a group, begin to complete this form by identifying the strategies and practices you either are planning to implement or have implemented that correlate to the expectations in the rubric.
 - Use the SOP prompt to reflect and identify evidence of work and impact
 - Use evaluative language and don't forget to connect how the strategies and practices have or will impact teaching and learning and/or student outcomes
 - Name it! Tell us where the review team can and will find evidence of the strategies and practices noted above in the school or district.
- ✓ Be concise and clear when writing your statements. Consider using bullet points to list multiple points. When possible, connect horizontally the evidence of work with the evidence of impact of that work, along with the next steps for that work.

A Successfully Completed Self-Assessment Document

A successfully completed self-assessment document creates an accurate, real-time picture of your school that allows the reviewer to see evidence and artifacts of the work you have been doing in creating an effective and coherent educational experience for your community. The description cogently states the areas you and your school community are looking to sustain and ways in which you are attempting to improve

areas of need. The statements in the document will closely align to the expectations put forth in the rubric so that you and the team of reviewers can discuss how your current practices align to the optimal conditions for school and district effectiveness.

Evidence for any statement of practice that is rated as effective or better will need to be more than just a list of what is currently happening. To support effective ratings, the evidence should be connected to the impact the initiatives or strategies have had (in measurable terms if possible), and how the strategies have added value to the school.

Extraordinary Circumstances of the School

(Please use the space below to alert the review team to any extraordinary circumstances related to the current operations of the school). School 12 is now located in a new school where we are sharing the space for the next two years. We have had to develop new policies and procedures that match the new school configuration as well as how the school culture has adapted to the new classroom design and configuration.

Name of those assisting in the completion of the Self-Assessment (add rows if necessary)	Title
Michele Liguori-Alampi	<u>Principal</u>
Marty Beth Ash-Jones	Assistant Principal
Tim Graziano	Assistant Principal
<u>Casey Gillette</u>	<u>Classroom Teacher</u>
Amanda Forkner	<u>School coach</u>
Jeanne Robillard	School Librarian
Rachel Larsen	Parent and School Grant Coordinator
Kelly Wicker	Parent
<u>Lisa Eckardt-Nevol</u>	Special Ed. Teacher
Jeremy Peters	<u>Classroom Teacher</u>
Susan Allen	Parent Liaison

Morag Martin	<u>Parent</u>
Elizabeth Anderson	<u>Parent</u>
Stephanie Woelk	Student Teacher
Ann Bounds	<u>Teacher</u>
Sandra Perez	<u>Teacher</u>
Meagan Hennessey	<u>Teacher</u>

School Information Sheet for

	School Configu		4-15 data) given			
Grade Configuration	Total Enrollmen		SIG-Recipient			
	Types and Number of Engli	sh Langua(ge Learner Classes (2014-15)			
# Transitional Bilingual	# Dual Langua	_	# Self-Contained English as a Second Language			
		Special Edu	ucation Classes (2014-15)			
# Special Classes	# SETSS		# Integrated Collaborative Teaching			
	31	or of Specia	al Classes (2014-15)			
# Visual Arts	# Music		# Drama			
# Foreign Language	# Dance		# CTE			
	School Comp	osition (mc	ost recent data)			
% Title I Population			% Attendance Rate			
% Free Lunch			% Reduced Lunch			
% Limited English Proficient			% Students with Disabilities			
		Origin (mo	ost recent data)			
% American Indian or Alaska N	ative		% Black or African American			
% Hispanic or Latino			% Asian or Native Hawaiian/Pacific Islander			
% White			% Multi-Racial			
		el <i>(most re</i>	ecent data)			
Years Principal Assigned to School			# of Assistant Principals			
# of Deans			# of Counselors/Social Workers			
% of Teachers with No Valid Te	aching Certificate		% Teaching Out of Certification			
% Teaching with Fewer Than 3			Average Teacher Absences			
		ementary a	and Middle Schools (2013-14)			
ELA Performance at levels 3 &			Mathematics Performance at levels 3 & 4			
Science Performance at levels	3 & 4 (4th Grade)		Science Performance at levels 3 & 4 (8th Grade)			
	Student Performa	nce for Hig	h Schools (2013-14)			
ELA Performance at levels 3 &			Mathematics Performance at levels 3 & 4			
	Credit Accumulation	on <u>High Sch</u>	hools Only (2013-14)			
% of 1st year students who ear	ned 10+ credits		% of 2nd year students who earned 10+ credits			
% of 3rd year students who ear	ned 10+ credits		4 Year Graduation Rate			
6 Year Graduation Rate						
	Overall NYSED A	ccountabili	ity Status (2013-14)			
Reward			Recognition			
In Good Standing			Local Assistance Plan			
Focus District Focus School Identified by a Focus District						
Priority School						

Formatted Table

Accountability Status - Elementary and Middle Schools

School Informa	tion She												
<u>Grade</u>		V C	<u>Tota</u>	<u> </u>		727	Title 1		100	Atte	<u>endance</u>		94%
Configuration		<u>K-6</u>	Enro	<u>llment</u>		<u>727</u>	<u>Populat</u>	<u>ion</u>	100	Rate	e (SPA 13	<u> 3-14)</u>	94%
					(2012-1	13 NYS R	eport Car	<u>d)</u>					
Free Lunch	Reduced 30 Student Limited English Students with						4.00/						
	<u>68%</u>	Lunch	<u>3%</u>	Sus	tainability	N/A	Proficie	nt	<u>149</u>	Disa	bilities		<u>16%</u>
Types and Number of English Language Learner Classes – (2014-15 PowerSchool SMS, Grades 7-12)													
#Transitional Bi	#Transitional Bilingual #Dual Language #Self-Contained English as a Second Language												
	Tv	pes and N	lumbei	r of Spe	cial Educatio	n Classes							
#Special Classes	-				Teaching		1		borative To				
# Resource Roo										<u> </u>			
II Nessource nes	<u></u>	Tynes	and N	lumber	Special Class	es - (201	4-15 Pow	erSchool	SMS Grad	les 7-12)			
#Visual Arts		#Music	Julia II	_	ama	C5 (201	T	n Langua		# Dan	20	CTE #	
#VISUAL FILES		#IVIUSIC			al/Ethnic Ori	gin (2013				# Dail	<u></u>	CILT	
American	_	Plac	sk or	Itaci	ai/Luille Oil	giii (2012			<u>aru</u> j				
Indian or	10/		<u>k or</u> ican	54%	<u>Hispanic</u>	30%	Asian or		20/	White	13%	Multi-	00/
	<u>1%</u>			34%	or Latino	<u>30%</u>		in/Other	<u>2%</u>	vviille	15%	racial	<u>0%</u>
Alaska Native		AIIIe	<u>rican</u>			2042.42	Pacific I						
Versus B.L. L.					<u>Personnel – (</u>	<u> 2012-13</u>	1					,	
Years Principal			0		f Assistant	_	# of Dea	<u>ans</u>			ounselors	1	
Assigned to Sch			<u>8</u>	Prir	ncipals	<u>2</u>			<u>0</u>		Workers	12.44)	1
(PeopleSoft 201										<u>(Peop</u>	eSoft 20:		
% of Teachers v	vith No				<u>eaching</u>			ning with I				<u>Teacher</u>	
Valid Teaching			<u>2%</u>	_	<u>t of</u>	2%	Than 3	Yrs. of Exp	<u>).</u>	3%	Absence	_	4
<u>Certificate</u>				<u>Cer</u>	<u>tification</u>						(People		<u>Days</u>
											2013-14	_	
	Overa	Il State Ac	counta	ibility S	tatus (Mark a	applicabl				<u>ountabil</u>	ity Statu	<u>s)</u>	
School in			iority		<u>Focus</u>		Focus	School Id	<u>lentified</u>	<u>x</u>	SIG R	ecipient	
Good Standing		<u>Sc</u>	<u>hool</u>		<u>District</u>		<u>by</u>	a Focus D	<u>istrict</u>		<u> 510 10</u>	<u> cipiciit</u>	
					(June 2014)	<u>PowerSc</u>	hool SMS	& SPA)					
<u>ELA</u>		Ma	thema	<u>tics</u>		Scienc	te Performance 4 Year						
<u>Performance</u>	10%	<u>Perf</u>	orman	<u>ce at</u>	<u>15%</u>		levels 3 &		<u>71%</u>	Gra	duation F	ate (HS	<u>%</u>
at levels 3 & 4		<u>le</u>	vels 3 8							<u>Onl</u>	y) (2009 ·	<u>Cohort)</u>	
					Credit Accum	ulation	(High Sch	ool Only)		_			
<u>% of 1st yr.</u>		<u>%</u>	of 2 nd	<u>yr.</u>			and the second						
students who		<u>stu</u>	dents v	<u>who</u>		% of 3	3 rd yr. stud	dents			<u>6 Year</u>		
earned 10+		<u>ea</u>	rned 1	<u>.0+</u>		who	earned :	<u>10+</u>		Grad	uation Ra	ite (2008	<u>80</u>
credits (2008		cre	dits (2	<u>800</u>		credit	s (2008 Co	ohort)			Cohor	<u>:)</u>	
<u>Cohort)</u>			Cohort										
		Did Not M	leet Ad	equate	Yearly Progr	ess (AYP) in ELA (I	NYS 2012-	·13 School	Report C	ard)		
	Amer	<u>ican India</u>	n or Al	<u>aska Na</u>	<u>itive</u>		<u>X</u>	Black or African American					
<u>X</u>		nic or Lat	<u>ino</u>						r Native Ha	awaiian/0	Other Pac	<u>ific Islande</u>	<u>:r</u>
	White	_						Multi-ra					
<u>X</u>		ents with I					<u>X</u>	Limited	English Pr	<u>oficient</u>			
<u>X</u>		omically D											
					ly Progress (AYP) in N	/lathemat				ort Card		
	Amer	ican India	n or Al	aska Na	<u>itive</u>		<u>X</u>		r African A				
	Hispa	nic or Lat	<u>ino</u>					Asian o	r Native Ha	awaiian/0	Other Pac	ific Islande	<u>:r</u>
	White							<u>Multi-ra</u>					
<u>X</u>	Stude	ents with I	Disabili	<u>ties</u>				Limited	English Pr	oficient			
<u>X</u>		omically D											
					early Progres	s (AYP) i	n Science				Card)		
	<u>Amer</u>	ican India	n or Al	aska Na	<u>itive</u>		<u>X</u>		r African A				
<u>X</u>	Hispa	nic or Lat	<u>ino</u>					Asian o	r Native Ha	awaiian/0	Other Pac	ific Islande	<u>er</u>
	White	<u>e</u>	<u>Multi-racial</u>										
	Stude	ents with I	Disabili	ties				Limited	English Pr	oficient			
<u>X</u>	Econ	omically D	<u>isadv</u> a	ntaged									
_	Did Not	Meet Ade	quate	Yearly I	Progress (AYF) for Eff	ective An	nual Mea	surable Ac	<u>hieveme</u>	nt Object	<u>ive</u>	
		ed English											
Describe the so					nan 5) based	on the so	chool's co	mprehen	sive plans	(CEP, SIG	i, DIP, etc	:.):	
										-			

Met Adequate Yearly Progress (AYP) in ELA (2012-13)					
American Indian or Alaska Native	Black or African American				
Hispanic or Latino	Asian or Native Hawaiian/Other Pacific Islander				
White	Multi-Racial				
Students with Disabilities	Limited English Proficient				
Economically Disadvantaged					
Met Adequate Yearly Pro	ogress (AYP) in Mathematics (2012-13)				
American Indian or Alaska Native	Black or African American				
Hispanic or Latino	Asian or Native Hawaiian/Other Pacific Islander				
White	Multi-Racial				
Students with Disabilities	Limited English Proficient				
Economically Disadvantaged					
Met Adequate Yearly	Progress (AYP) in Science (2012-13)				
American Indian or Alaska Native	Black or African American				
Hispanic or Latino	Asian or Native Hawaiian/Other Pacific Islander				
White	Multi-Racial				
Students with Disabilities	Limited English Proficient				
Economically Disadvantaged					
- " " " " " " " " " " " " " " " " " " "					

DTSDE Self-Assessment

Examples of evidence to support an effective or highly effective judgment should include evidence of how the practice described has added value to the educational experience of students at the school. For example, saying the school hired an early childhood reading specialist is not sufficient evidence of effective practices if that decision cannot be connected to evidence of impact. You should support your judgments with carefully chosen evidence that demonstrates the impact of the school's actions on improving outcomes for students especially when supporting an effective or highly effective judgment. It is expected that schools may not have information for some of the boxes.

Review the DTSDE Rubric, along with the SOP prompt for each SOP. Identify efforts being made at the school connected to the SOP. Connect the efforts with the impact that has resulted, along with next steps.

Tenet 2

Statement of Practice (SOP) 2.2:

The school leader ensures that the school community shares the Specific, Measurable, Ambitious, Results-oriented, and Timely (SMART) goals/mission and long-term vision inclusive of core values that address the priorities outlined in the School Comprehensive Educational Plan (SCEP).

SOP Prompt: Has the school leader worked with the school community to develop and promote goals/mission/vision that drive and bring about sustained school improvement?

Evidence of Work What is the practice aligned to this SOP?	Evidence of Impact What is the impact (of this practice on teacher practice, student achievement, and school improvement)? Use measureable data when available.	Next Steps Based on your analysis of evidence of impact, what is the work ahead to ensure you and the school community is on track for making gains in student achievement?
Effective- Did not need to complete for the School Run/ District supported Site visit	•	•
Based on your reflection of the evidence of work and impact, as w	vall as the identified part stops, rate the SOR for	2.2: Choose an item.

Tenet 2							
Statement of Practice (SOP) 2.3: Leaders make stra	ategic decisions to organize programmatic, human, and	fiscal capital resources.					
SOP Prompt: Has the school leader used resources	strategically to bring about school improvement and in	creased opportunities for student success?					
Evidence of Work What is the practice aligned to this SOP?	Evidence of Impact What is the impact (of this practice on teacher practice, student achievement, and school improvement)? Use measureable data when available.	Next Steps Based on your analysis of evidence of impact, what is the work ahead to ensure you and the school community is on track for making gains in student achievement?					
•	•	•					

Based on your reflection of the evidence of work and impact, as well as the identified next steps, rate the SOP for 2.3: Choose an item.

Statement of Practice (SOP) 2.4:

The school leaders has a fully functional system in place aligned to the district's Annual Professional Performance Review (APPR) to conduct targeted and frequent observation and track progress of teacher practices based on students data and feedback.

SOP Prompt: Is the school leader providing frequent and targeted observations and reviewing observation and classroom data to provide targeted feedback and make strategic decisions (PD, placement, coaching etc.) to ensure continuous improvement in instructional practices?

Evidence of Work What is the practice aligned to this SOP?	Evidence of Impact What is the impact (of this practice on teacher practice, student achievement, and school improvement)? Use measureable data when available.	Next Steps Based on your analysis of evidence of impact, what is the work ahead to ensure you and the school community is on track for making gains in student achievement?
•	•	•

Based on your reflection of the evidence of work and impact, as well as the identified next steps, rate the SOP for 2.4 Choose an item.

Statement of Practice (SOP) 2.5:

Leaders effectively use evidence-based systems and structures to examine and improve critical individual and school-wide practices as defined in the SCEP (student achievement, curriculum and teacher practices; leadership development; community/family engagement; and student social and emotional developmental health).

SOP Prompt: Has the school leader established systems to track and monitor individual and school wide practices to know what is happening in the school, and does he/she use this insight to make informed decisions that will move the school forward?

Evidence of Work What is the practice aligned to this SOP?	Evidence of Impact What is the impact (of this practice on teacher practice, student achievement, and school improvement)? Use measureable data when available.	Next Steps Based on your analysis of evidence of impact, what is the work ahead to ensure you and the school community is on track for making gains in student achievement?
•	•	•

Based on your reflection of the evidence of work and impact, as well as the identified next steps, rate the SOP for 2.5 Choose an item.

Statement of Practice (SOP) 3.2:

The school leader ensures and supports the quality implementation of a systematic plan of rigorous and coherent curricula appropriately aligned to the Common Core Learning Standards (CCLS) that is monitored and adapted to meet the needs of students.

SOP Prompt: Is the school leader ensuring that the CCLS are being implemented and that the school's curriculum takes into account student needs and contributes to college and career readiness?

Evidence of Work What is the practice aligned to this SOP?	Evidence of Impact What is the impact (of this practice on teacher practice, student achievement, and school improvement)? Use measureable data when available.	Next Steps Based on your analysis of evidence of impact, what is the work ahead to ensure you and the school community is on track for making gains in student achievement?		
	See Data meeting schedules and Intervention group schedules and rosters. The student growth	 Expand the amount of time for staff to spend on professional learning opportunities to 	1	Formatted: Indent: Left: 0.5", No bullets or numbering, Position: Horizontal: Left, Relative to: Column, Vertical: In line, Relative to: Margin, Horizontal: 0", Wrap Around
	as a result of the Interventions is measured using	plan, assess, and modify differentiated CCLS	, \	Formatted: Normal, No bullets or numbering
Quarterly teacher release by grade level to complete deep data dives and design DI and SDI lessons that	various progress monitoring tools. Implementation of these activities is measured through the SCEP Monitoring Guide. See data		Formatted: List Paragraph, Indent: Left: 0", Bulleted + Level: 1 + Aligned at: 0.25" + Indent at: 0.5"	
include tier I classroom supports as well as tier 2 and 3 interventions.	meeting summary for the impact on results and	Help foster a culture of dynamic, integrated	11 /6	Formatted: Font: Not Bold
<u>3 interventions.</u>	the changes made in intervention/enrichment	learning units.	۱ ر	Formatted: Font: Not Bold
PD committee will design a comprehensive PD plan	groups.	Consisting Office to a board and socious Heaville	1//	Formatted: Font: Not Bold
encompassing 20 hours of PLC, 10 hours of retreat, 5		Suggestion- Offer teachers' professional learning opportunities (yearlong) that use Immersing	۱ ر	Formatted: Font: Not Bold
hours interest surveys, 5 hours of goal setting (based upon data analysis) focused on identified needs that	The school designed a Professional Development Planning Guide 2014-2015. Implementation of	Teachers In practice of the content and pedagogy and using the CCLS to plan and deliver		Formatted: List Paragraph, Indent: Left: 0", Bulleted + Level: 1 + Aligned at: 0.25" + Indent at: 0.5"
include DDI, DI, SDI, and HOTS questioning.	these activities is measured through the SCEP	differentiated lessons. This should include	\	Formatted: Font: Not Bold
Summer retreat on DI and HOTS questioning, as well	Monitoring Guide.	ongoing monitoring tools to help assess students'		Formatted: Font: Not Bold
as teacher strategies to diffuse and deescalate social emotional behavioral issues in the classroom.		growth and allow teachers to modify lessons. This should include methods to build a classroom		
emotional behavioral issues in the classroom.	See Summer Retreat Agenda. 13 hours of follow	climate of trust and respect.		Formatted: Font: Not Bold
	up PD has been offered 40% of the staff attended.			Formatted: Font: Not Bold
	Implementation of these activities is measured through the SCEP Monitoring Guide.			Formatted: Font: Not Bold
	Evidence- in 80% of lesson plans show CCLS and		//	Formatted: Font: Not Bold
6.	21.dedd do/s of fessori plans show coes and			Formatted: No bullets or numbering

	adhere to the NYS Engage NY adopted ELA and Math modules. PD and grade level meetings have focused on helping staff adjust their plans to differentiate content, process, and product to meet students' needs.		Formatted: Font: Not Bold
Based on your reflection of the evidence of work and im	pact, as well as the identified next steps, rate the So	OP for 3.2 <u>Effective</u>	Formatted: Font: Bold Formatted: Font: Bold

Statement of Practice (SOP) 3.3:

Teachers develop and ensure that unit and lesson plans used include data-drive instruction (DDI) protocols that are appropriately aligned to the CCLS and NYS content standards and address student achievement needs.

SOP Prompt: Do teachers plan and deliver effective lessons that include DDI, align to the CCLS and incorporate student needs, complex materials and higher-order questioning?

Evidence of Work What is the practice aligned to this SOP?	Evidence of Impact What is the impact (of this practice on teacher practice, student achievement, and school improvement)? Use measureable data when available.	Next Steps Based on your analysis of evidence of impact, what is the work ahead to ensure you and the school community is on track for making gains in student achievement?
 Schedule horizontal team meetings (monthly) that use DDI protocols to differentiate instruction and go beyond grouping students. This would include planning to close the performance gaps through analysis Develop PLC collaborative teams (Classroom Teachers (CRTS), support staff, and special subjects' teachers) to align instruction to the CCLS shifts and standards. Special subject teachers will directly connect their instructional program to the kindergarten program (1st semester) and 1st grade program (2nd semester) for one aligned unit of study. Have grade level teams design units of study that go beyond CCLS for Math and ELA to include content area curricula. The lessons should be DDI, include DI strategies while focusing on HOTS questioning. 	The school designed a Professional Development Planning Guide 2014-2015 and comprehensive Student Growth Network Chart (Theory of Action) that connects tools and school forums to focus on students' growth. See the PD Planning Guide for details about horizontal and vertical team plans. See agendas and minutes for evidence of horizontal teams. See the agenda and outcome charts for evidence of vertical teams. Implementation, The school designed a Special Subjects Teacher PLC to align their planning with the 5th and 6 the grade curriculum. See attached agenda and plans for evidence. Implementation of these activities is measured through the SCEP Monitoring Guide, 3.3.ac Evidence of vertical teams and	Meeting minutes need to be more specific and reflective on how meeting CCLS expectations. Giving specific examples of curriculum outcomes and impact. Suggestion- redesign minute format to include these elements. Include all grade levels in the vertical teaming with special subjects aligned with the CCLS. Suggestion- Share plan in September and have grade levels sign up for a month where they want to connect to the special subject/support staff classrooms Ensure that teachers go beyond using the CCSS learning modules as only source of planning and include HOTS and DI in all content areas in the planning process. Suggestion- Offer Professional learning opportunities and ongoing support to allow
 Quarterly teacher release by grade level to 	grade level meetings that allow teacher to reflect on practice and include in their planning.	teachers to use multiple curricular tools to plan ELA, Math and other content areas that include

Formatted: List Paragraph, Bulleted + Level: 1 + Aligned at: 0.25" + Indent at: 0.5", Position: Horizontal: 0.6", Relative to: Page, Vertical: -0.13", Relative to: Paragraph, Horizontal: 0.13", Wrap Around

Formatted: Font color: Black

Formatted: List Paragraph, Bulleted + Level: 1 + Aligned at: 0.25" + Indent at: 0.5"

Formatted Table

Formatted: Normal, No bullets or numbering

Formatted: Font: Bold

Formatted: Font color: Black

Formatted: Font: Bold

Formatted: Bulleted + Level: 1 + Aligned at: 0.25" + Indent at: 0.5"

Formatted: Font color: Black

Formatted: Normal, No bullets or numbering

Formatted: Font: Bold, Font color: Auto

Formatted: Font color: Red

Formatted: Bulleted + Level: 1 + Aligned at:

0.25" + Indent at: 0.5"

Formatted: Font: Bold

Formatted: Normal, No bullets or numbering

Formatted: Normal, No bullets or numbering

complete deep data dives and design DI and	Lack of proof of focus in the minutes but were in	DI and HOTS. Use of vertical planning meetings	
SDI lessons that include tier I classroom	the agendas. (E)	to build on units of study across the grade levels	
supports as well as tier 2 and 3 interventions		-Answer- how do the assessments	
- PD committee will design a comprehensive	Sample evidence for grades 1, 1, 5 th , 6 th	address students' analytical thinking and HOTS?	Formatted: Superscript
PD plan encompassing 20 hours of PLC, 10	grade level agendas and minutes	As a results of ongoing data analysis how are	Formatted: Superscript
hours of retreat, 5 hours interest surveys, 5	PD offered.	teacher adjusting their lesson to promote HOTS,	
hours of goal setting (based upon data	Evidence of 5th and 6th grade cross	analytical and reflective skills as well as	Formatted: Superscript
analysis) focused on identified needs that	curricular lesson plans for all special subject	Differentiating lessons across the grade level	
include DDI, DI, SDI, and HOTS questioning.	alignment to CCLS in ELA and Science. (vertical	content areas?	
 Summer retreat on DI and HOTS 	planning) (E)	Suggestion- Make this question a part of	
questioning, as well as teacher strategies to		all data analysis, including at the teacher level	
diffuse and deescalate social emotional	Evidence of PD for HOTS in ELA and	assessments in class tools (such as exit tickets	
behavioral issues in the classroom.	Math but did not see evidence in all content	and mid unit assessments).	Formatted: Font color: Black
	areas beyond the CCLS modules. (D)		Formatted: No bullets or numbering
		 While the PD sessions and PL 	Formatted: Bulleted + Level: 1 + Aligned at:
	Evidence of data meetings (see data	opportunities in the school are	0.25" + Indent at: 0.5"
	charts) that's how ongoing student performance	structured to promote the use CCLS (ELA	
	towards meeting SCEP goals. (E)	and Math) and beyond in other content	
		areas, as well HOTS and DI they are not	
	80% of staff attended summer retreat	reaching the entire school population.	
	40% attended follow up retreat	Suggestions- teachers need to attend	Formatted: Normal, No bullets or numbering
	•20% of staff attended after school PD	the pd and an innovative professional learning	
	sessions. (D)	plan must be designed to promote all staff to	Formatted: Font: Bold
		attend voluntary session and redesign time	
		management plan to develop mandatory	
		meeting times within the school day. Use of the	
		RCSD PL tools can aid in this process.	Formatted: Font: Bold
	•		

Based on your reflection of the evidence of work and in	npact, as well as the identified next steps, rate the S	GOP for 3.3 Effective

Statement of Practice (SOP) 3.4:

The school leader and teachers have developed a comprehensive plan for teachers to partner within and across all grades and subjects to create interdisciplinary curricula targeting the arts, technology and other enrichment opportunities.

SOP Prompt: Are teachers providing interdisciplinary curricula and working together to connect the curriculum across subjects in ways that increase students' engagement and promote better opportunities for student success?

Evidence of Work What is the practice aligned to this SOP?	Evidence of Impact What is the impact (of this practice on teacher practice, student achievement, and school improvement)? Use measureable data when available.	Next Steps Based on your analysis of evidence of impact, what is the work ahead to ensure you and the school community is on track for making gains in student achievement?	
Develop PLC collaborative teams (Classroom Teachers (CRTS), support staff, and special subjects teachers) to align instruction to the CCLS shifts and standards. Special subject teachers will directly connect their instructional program to the kindergarten program (1st semester) and 1st grade program (2nd semester) for one aligned unit of study. Conduct peer review visits that include special subject teachers visiting grade level classrooms in order to align their programs to that of the classroom instruction, as determined by PLC, with a goal of one visit per month. Reinstitution of the Bilingual Council monthly meetings to address the HOLA program and ELL needs for native and target language development. (9 hours) Data Team will include the planning of one SAS provider per 6 week block to support classroom	The school designed a Special Subjects Teacher PLC to align their planning with the 5th and 6 the grade curriculum. See attached agenda and plans for evidence. Implementation of these activities is measured through the SCEP Monitoring Guide. A sample of the Bi-lingual Council agendas and minutes is attached. PD's to support the integration of technology, see sample email.	 Include all grade levels in the vertical teaming with special subjects aligned with the CCLS. Suggestion- Share plan in September and have grade levels sign up for a month where they want to connect to the special subject/ support staff classrooms Peer visits did not occur across the school during the 2014*-15 school year Suggestion- In September-Have grade level and PLC groups develop a yearly calendar on peer visitations on a specific problem of practice each month. HOLA meetings did not focus on solutions or result in change of practice and 	Formatted: Normal, No bullets or numbering Formatted: List Paragraph, Bulleted + Level: 1 + Aligned at: 0.25" + Indent at: 0.5" Formatted: Font: Bold Formatted: Font: Bold

en				

Provide PD to facilitate integration of technology into interdisciplinary instruction as well a variety of data sources for use in planning.

In PD forums and embedded into classroom; staff will model proficient uses of technology to solve problems, create, collaborate and communicate effectively.

•

improved student outcomes.
Suggestion- Align the HOLA Bilingual
Council meetings with student outcomes
for ELLS and have data to support their
work on impact.

-Due to Title I restrictions, SAS Service providers needed to support intervention. Suggestion- Seek other funding sources to promote gifted and talented education across the school community.

- Introduced and solidified the use of technology for intervention and support services: added Imagine Learning, Supported COMPASS and NWEA connection: promoted the use of LEXIA
- Use of AIMSWEB, LEXIA, COMPASS, and NWEA to progress monitor student growth and change as needed intervention/ enrichment.
- Some classes are still not meeting the minimum time for program effectiveness.

Suggestion- continue to support technology initiatives and maintain funding sources through the 2015-16 school year.

Continue to offer ways to use data from technology programs

Formatted: List Paragraph, Bulleted + Level: 1 + Aligned at: 0.25" + Indent at: 0.5"

Formatted: Font: Bold

Based on your reflection of the evidence of work and impact, as well as the identified next steps, rate the SOP for 3.4 Developing			

Statement of Practice (SOP) 3.5:

Teachers implement a comprehensive system for using formative and summative assessments for strategic short and long-range curriculum planning that involves student reflection, tracking of, and ownership of learning.

SOP Prompt: Are teachers using a range of assessme ensure ownership of learning and improve achievement Evidence of Work What is the practice aligned to this SOP?	nts to guide and inform their curriculum planning, and ent? Evidence of Impact What is the impact (of this practice on teacher practice, student achievement, and school improvement)? Use measureable data when available.	Next Steps Based on your analysis of evidence of impact, what is the work ahead to ensure you and the school community is on track for making gains in student achievement?	
Received effective- How do we move to HE? (WE USE DISTRICT AND SCHOOL WIDE ASSESSMENTS) Classroom teachers use class assignments regularly to bridge deficiencies (ie module assessments, skills unit assessments).	Overall student performance scores will rise. Some grade levels made the NWEA growth targets at midyear assessment point Lesson plans should show methods to address deficiencies while continuing the pacing. Teacher knowledge of student deficiencies (areas of strength and weakness) should be reflected in their data notebooks or other data collection and planning tools. •	Suggestion- develop an easy method to record whether or not students met a specific standard (look at class assessments, figure out standards, create document). Use an RCSD protocol to LASW and plan accordingly. Suggested summer retreat title: How Teacher can turn data into action.	Formatted: Normal, No bullets or numbering Formatted: Font: Bold Formatted: Normal, No bullets or numbering Formatted: Indent: Left: 0.5", No bullets or numbering

Based on your reflection of the evidence of work an	d impact, as well as the identified next steps, rate the	SOP for 3.5 <u>Effective</u>

Statement of Practice (SOP) 4.2:

School and teacher leaders ensure that instructional practices and strategies are organized around annual, unit, and daily lesson plans that address all student goals and needs.

SOP Prompt: Do school and teacher leaders ensure that teachers' instructional plans and practices are adaptive and informed by data, reflective of students' needs and learning styles and lead to increased achievement and the meeting of student goals?

Evidence of Work What is the practice aligned to this SOP? Effective- How do we move to HE • Provided Teachers multiple lessons plan formats through after school PD and grade	Evidence of Impact What is the impact (of this practice on teacher practice, student achievement, and school improvement)? Use measureable data when available. • Currently we have grades 1, 2 meeting NWEA growth Targets in ELA and Math • 3rd and 5,th Grade Meeting in Math	Next Steps Based on your analysis of evidence of impact, what is the work ahead to ensure you and the school community is on track for making gains in student achievement? Suggestion- School Based Planning Team to design criteria for lesson planning. In order to support this team will gather suggested formats in use for
e 2 Formal Data Meetings (1- Grade Level Release and 1- Individual) Weekly Data & Donuts Meetings with coach to data for planning group differentiation Reviewed lesson plans and grade levels with suggestions for differentiation Administrators have reviewed lesson plans during walk through and observations	3 rd Grade is 1 point away and the following are close to the target: ELA (3 rd & 5 th) 6 th Grade Math is close. Kindergarten is not included in this baseline data 50% of Staff have evidence of differentiation in their lesson plans	75% of Teachers will show evidence of DI in 2 core subjects (Science, Math, ELA, and SS). Continue coaches working in 6 week blocks to go deeper in planning DDI lessons to support DI Focus grade level discussions on implementation of identified strategies

Formatted: Superscript
Formatted: Superscript
Formatted: Superscript
Formatted: Superscript

Based on your reflection of the evidence of work and impact, as well as the identified next steps, rate the SOP for 4.2 Effective		

Statement of Practice (SOP) 4.3:

Teachers provide coherent, and appropriately aligned Common Core Learning Standards (CCLS)-based instruction that leads to multiple points of access for all students.

SOP Prompt: Do teachers provide engaging, CCLS-aligned lessons that incorporate higher-order questions, text complexity and multiple opportunities to learn?

Evidence of Work What is the practice aligned to this SOP?	Evidence of Impact What is the impact (of this practice on teacher practice, student achievement, and school improvement)? Use measureable data when available.	Next Steps Based on your analysis of evidence of impact, what is the work ahead to ensure you and the school community is on track for making gains in student achievement?
Summer retreat to develop teacher's knowledge of use of higher order thinking questions in students.	List the evidence that these lesson are happening in the school and the impact on teacher and student performance	-Find a way for teachers to document DI and HOTS that could include: • informal anecdotal notes • Release time for planning • Summer committee to rewrite CCSS lessons to include DI
PLCs will complete deep dives into the use of LASW and other DDI instructional strategies that assess effective of teacher and students questioning. (this includes use of the exit tickets and student developed questions or increase students questioning and methods for answering questioning) PLCs will lose the RCSD DDI protocols for	Need to see the results of the LASW or the minutes from the grade levels and the changes in practices teachers are making and impacting students' performance	Use of google docs to share lessons and DI suggestions Weekly sharing of best practice in grade levels /DD Suggestion- a deep grade level and vertical team dive to review team lesson plans or other
Administration to complete walk throughs on Danielson domain and questioning strategies (1e and 3b) providing feedback to SBPT, classroom teachers, and PLCs for planning purposes.	Eval ratings? School forums include: Grade level meetings, data meetings, intervention groups progress monitored and adjusted as needed, walk throughs	evidence of use of HOTS and DI in place in daily practice and the impact on student performance (show evidence of the above). Include student performance data pre/post period to check impact on growth. • Many times administration are unable to complete all walk throughs and provide feedback due to non-instructional duties and management of student behaviors. Suggestion- Use of SSOs to support student climate issues. Ensure administrators have

		sufficient time to conduct walk throughs.
Based on your reflection of the evidence of work and in	npact, as well as the identified next steps, rate the S	SOP for 4.3 Developing

Statement of Practice (SOP) 4.4:

Teachers and students work together to implement a program/plan to create a learning environment that is responsive to students' varied experiences and tailored to the strengths and needs of all students.

SOP Prompt: Are students actively engaged in an intellectually safe learning environment that meets the needs of every student?

Evidence of Work Evidence of Impact Next Steps What is the practice aligned to this SOP? What is the impact (of this practice on teacher Based on your analysis of evidence of impact, practice, student achievement, and school what is the work ahead to ensure you and the improvement)? Use measureable data when school community is on track for making gains in available. student achievement? Effective- How do we move to HE? 95% of the staff regularly use and PBS team lacks resources to add The school community adheres to the PBS participate in the monthly PBS activities additional supports for tier 2 and 3 standards and promotes the use of the and incentives (pep rallies, distribution of student needs in classrooms. reinforcement and recognition systems. duck bills, class participation in monthly Suggestion- Look for alternative resources that activities and events). can provide additional tier 2 and 3 supports to Teachers promote the use of positive classroom management procedures that As per teacher walk throughs, enable teachers to create positive learning ensure the safety of students. unannounced and formal observations, environments within their classrooms. Continue to support the use of DI tools to Teacher questions (use of HOTS) to the majority of staff are receiving Effective differentiate classroom learning environment to domains 2c and 2d (classroom procedures stimulate discussion that relate to meet students' needs and improve student instructional materials that contain high and student discipline). engagement and performance outcomes. levels of text and content complexity. 90% of teachers ask many lower level questions or those outlined in the Many teachers are not including the modules that may not meet the needs of students in the management of classroom all learners in the classroom nor stimulate routines and monitoring of peers (as deep thinking and discussion on the part outlined in the HE Danielson description). of children. Suggestion-build teacher capacity to release control and establish routines that are student developed, driven and run to reach higher levels of student autonomy and control of their learning environment. Suggestion- Continue to work on refining teacher questioning and help them develop student-led questioning.

Based on your reflection of the evidence of work and impact, as well as the identified next steps, rate the SOP for 4.4 Developing		

Statement of Practice (SOP) 4.5:

Teachers inform planning and foster student participation in their own learning process by using a variety of summative and formative data sources (e.g., screening, interim measures, and progress monitoring).

SOP Prompt: Do teachers use data and assessments to inform and adjust their instructional strategies and groupings while engaging students in self-evaluation through feedback and other approaches?

Evidence of Work What is the practice aligned to this SOP?

Teachers will present formative data to students on a weekly basis for targeted goal setting purposes (behavior data, NWEA reports, AIMSweb Progress monitoring, unit assessments, exit tickets, and data walls are options).

SAS service providers (4 per diem subs) and classroom teachers will use formative data to group students for interventions/ enrichment based upon their needs.

Students will be a part of reviewing growth and target setting to create more buy-in and monitor student growth rates/ success. Sessions will run 4 x 30 minutes a week for 6 week blocks.

School leaders and teachers will work with RCSD Professional Learning Team to create students forums that permit students to make informed decisions on their own learning using formative and summative assessment data. Parents will be a part of this decision.

Evidence of Impact

What is the impact (of this practice on teacher practice, student achievement, and school improvement)? Use measureable data when available.

_

All special education elements still in action plan development. SAS providers and teacher PM and provide 10 week progress reports for report cards. NWEA and AIMSweb serve as tools.

There are a variety of intervention groups designed to meet the needs of children in the school: PM is documented in these reports. Less than 10% of students needed a change in intervention due to no growth at mid-year data meetings.

Reading Mastery, Corrected Reading,

Lexia,

SCHOLASTIC, FCRR.

NWEA/Compass connection

AIMS web

Exit tickets

End/Mid unit assessments

RAZ kids

Next Steps

Based on your analysis of evidence of impact, what is the work ahead to ensure you and the school community is on track for making gains in student achievement?

- -Evidence requires a review of lesson plans to identify where teacher use a variety of relevant data sources to create robust lesson plans that account for student grouping and to determine the appropriate intensity and duration of instruction.
 -Evidence requires that teachers provide
- specific and on-going feedback to students and either provide them with next steps (E) Or allows them to reflect on their own learning to assess and adjust their own learning paths (HE).

Suggestion: Provide more PD on how teachers can provide frequent and relevant feedback to students as they reflect, adjust, and assess their own progress. (This may lead to exploration of student led conferencing strategies and helping teachers turn data into action plans with their students.

<u>Grade level teams will review student target setting protocols used in classrooms and share the results</u> on a quarterly basis.

Leadership team, RCSD coaches, and special education support staff will provide special education opportunities for release time to focus on explicit instruction and the use of the IEP goals when planning lessons.

Special Education teachers will receive PD support to ensure Specially Designed Instruction (SDI): A method of instruction that is required through regulation that has teachers adapting or modifying the curriculum based on the unique needs of the student. It is important to provide the student with access to the general curriculum.

Imagine Learning

Staff participate in a series of differentiate forums to develop their professional learning and impact on student outcomes. These include:

Grade level meetings, DI PD afterschool, CLC, summer retreat and PD sessions.

- Evidence of impact on student outcomes on Feb. data meeting charts and classroom data results.
- Minutes from the CASE meetings and the PSIT minutes
- Copies of teacher lesson plans
- Teacher conducted student interest surveys on methods they learn best- get input form the students to help meet their needs.

 Teacher reflection sheets about instruction and changing it to meet the needs of children.
- Data meeting charts- evidence of students' growth to decide targeted plans/ adjust groups.

Based on your reflection of the evidence of work and impact, as well as the identified next steps, rate the SOP for 4.5 Developing

Statement of Practice (SOP) 5.2:

The school leader establishes overarching systems and understandings of how to support and sustain student social and emotional developmental health and academic success.

SOP Prompt: Has the school leader established systems that identify the social/emotional developmental health (SEDH) needs to ensure that appropriate SEDH supports are provided to students?

Evidence of Work What is the practice aligned to this SOP?	Evidence of Impact What is the impact (of this practice on teacher practice, student achievement, and school improvement)? Use measureable data when available.	Next Steps Based on your analysis of evidence of impact what is the work ahead to ensure you and the school community is on track for making gains student achievement?
•	•	•

Based on your reflection of the evidence of work and impact, as well as the identified next steps, rate the SOP for 5.2 Choose an item.

Statement of Practice (SOP) 5.3:

The school articulates and systematically promotes a vision for social and emotional developmental health that is aligned to a curriculum or program that provides learning experiences and a safe and healthy school environment for families, teachers, and students.

SOP Prompt: Is the school effectively using curricula/programs/materials to address SEDH to students, and is the school providing the professional development needed to develop adult capacity of SEDH?

Evidence of Work	Evidence of Impact	Next Steps
What is the practice aligned to this SOP?	What is the impact (of this practice on teacher practice, student achievement, and school improvement)? Use measureable data when available.	Based on your analysis of evidence of impact, what is the work ahead to ensure you and the school community is on track for making gains student achievement?
	•	•

Based on your reflection of the evidence of work and impact, as well as the identified next steps, rate the SOP for 5.3 Choose an item.

Statement of Practice (SOP) 5.4:

All school stakeholders work together to develop a common understanding of the importance of their contributions in creating a school community that is safe, conducive to learning, and fostering a sense of ownership for providing social and emotional developmental health supports tied to the school's vision.

SOP Prompt: Has the school strategically organized their work with school stakeholders to ensure that students' SEDH needs are consistently met in a healthy learning environment?

Evidence of Work What is the practice aligned to this SOP?	Evidence of Impact What is the impact (of this practice on teacher practice, student achievement, and school improvement)? Use measureable data when available.	Next Steps Based on your analysis of evidence of impact, what is the work ahead to ensure you and the school community is on track for making gains in student achievement?
•	•	•

Based on your reflection of the evidence of work and impact, as well as the identified next steps, rate the SOP for 5.4 Choose an item.

Statement of Practice (SOP) 5.5:

The school leader and student support staff work together with teachers to establish structures to support the use of data to respond to student social and emotional developmental health needs.

SOP Prompt: Has the school developed and implemented a strategic plan to collect, analyze and utilize data to identify and meet the SEDH needs of all students?

Evidence of Work What is the practice aligned to this SOP?	Evidence of Impact What is the impact (of this practice on teacher practice, student achievement, and school improvement)? Use measureable data when available.	Next Steps Based on your analysis of evidence of impact, what is the work ahead to ensure you and the school community is on track for making gains in student achievement?
•	•	•

Based on your reflection of the evidence of work and impact, as well as the identified next steps, rate the SOP for 5.5 Choose an item.

Statement of Practice (SOP) 6.2:

The school leader ensures that regular communication with students and families fosters their high expectations for student academic achievement.

SOP Prompt: Do the school leader's communications and relationships ensure that students and families are aware of high expectations for student success and are equipped to help students reach those expectations?

Evidence of Work What is the practice aligned to this SOP?	Evidence of Impact What is the impact (of this practice on teacher practice, student achievement, and school improvement)? Use measureable data when available.	Next Steps Based on your analysis of evidence of impact, what is the work ahead to ensure you and the school community is on track for making gains student achievement?
•	•	•

Based on your reflection of the evidence of work and impact, as well as the identified next steps, rate the SOP for 6.2 Choose an item.

Statement of Practice (SOP) 6.3:

The school engages in effective planning and reciprocal communication with family and community stakeholders so that student strength and needs are identified and used to augment learning.

SOP Prompt: Is the school providing multiple and equitable opportunities for reciprocal communication to increase staff and families' understanding about student needs and further support student achievement?

Evidence of Work What is the practice aligned to this SOP?	Evidence of Impact What is the impact (of this practice on teacher practice, student achievement, and school improvement)? Use measureable data when available.	Next Steps Based on your analysis of evidence of impact what is the work ahead to ensure you and th school community is on track for making gains student achievement?
	•	•

Based on your reflection of the evidence of work and impact, as well as the identified next steps, rate the SOP for 6.3 Choose an item.

Statement of Practice (SOP) 6.4:

The school community partners with families and community agencies to promote and provide training across all areas (academic and social and emotional developmental health) to support student success.

SOP Prompt: Is the school providing training to parents and to staff on creating and sustaining home-school partnerships so that both parties are able to work together to support student achievement?

Evidence of Work What is the practice aligned to this SOP?	Evidence of Impact What is the impact (of this practice on teacher practice, student achievement, and school improvement)? Use measureable data when available.	Next Steps Based on your analysis of evidence of impact, what is the work ahead to ensure you and the school community is on track for making gains in student achievement?
•	•	•

Based on your reflection of the evidence of work and impact, as well as the identified next steps, rate the SOP for 6.4 Choose an item.

Statement of Practice (SOP) 6.5:

The school shares data in a way that promotes dialogue among parents, students, and school community members centered on student learning and success and encourages and empowers families to understand and use data to advocate for appropriate support services for their children.

SOP Prompt: Is data shared in a way that allows stakeholders to understand both student and family needs and advocate for services that address those needs?

Evidence of Work What is the practice aligned to this SOP?	Evidence of Impact What is the impact (of this practice on teacher practice, student achievement, and school improvement)? Use measureable data when available.	Next Steps Based on your analysis of evidence of impact, what is the work ahead to ensure you and the school community is on track for making gains in student achievement?
•	•	•

Based on your reflection of the evidence of work and impact, as well as the identified next steps, rate the SOP for 6.5 Choose an item.